

*Draft Detailed September 1, 2006 Agenda*  
*Internal Document*

**North American Forum**

Fairmont Banff Springs Hotel  
Banff, Alberta  
September 12-14, 2006

*Under the Joint Chairmanship of:*

The Hon. George Shultz, Former U.S. Secretary of State  
The Hon. Pedro Aspe, Former Finance Minister of Mexico  
The Hon. Peter Lougheed, Former Premier of Alberta

**Continental Prosperity in the New Security Environment**

- Session I: Opening comments by Messrs. Aspe, Lougheed and Shultz**
- Session II: A Vision for North America: Issues and Options**
- Session III: Toward a North American Energy Strategy**
- Session IV: Opportunities for Security Cooperation in North America (Parts I and II)**
- Session V: Demographic and Social Dimensions of North American Integration**
- Session VI: Border Infrastructure and Continental Prosperity**
- Session VII: Roundtable Conversation with the Co-Chairs**

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**Continental Prosperity in the New Security Environment**

**Tuesday, September 12th**

- 3:00 to 4:30 pm**      **Advance Registration**  
*Location: Heritage Hall*
- 5:00 pm**      **Registration**  
*Location: Oval Room*
- 5:45 pm**      **Opening and Welcoming Reception**  
*Location: Conservatory in the Cascade Ballroom*
- 6:45 pm**      **Dinner & Keynote Address**  
*Location: Cascade Ballroom*
- 8:00 pm**      **Keynote Address - "Energy and Environment: a vision for North America"**  
*Dr. Mario Molina, 1995 Nobel Laureate in Chemistry*

## Wednesday, September 13th

- 7:30 am        **Continental Breakfast & Registration**  
*Location: Alhambra Room*
- 8:15 am        **Keynote Address - Hon. Greg Melchin, Minister of Energy, Government of Alberta**  
*Q & A 8:45 - 9:00 a.m.*
- 9:00 am        **Session I: Opening Comments by Messrs. Shultz, Aspe and Lougheed**  
*Location: Alhambra Room*
- Session II: A Vision for North America: Issues & Options**  
*Location: Alhambra Room*
- 9:30 am        **Panel:**  
*Moderator:* Dr. Thomas A. Shannon, Assistant Secretary of State for Western Hemisphere Affairs  
*Panelists:*  
Robert Pastor, Director, Center for North American Studies, American University
- Roger Gibbins, President & CEO, Canada West Foundation  
                  Andrés Rozental, Mexican Council on Foreign Relations
- 10:05 am        **Roundtable Discussion**
- 10:45 am        **Break**
- Session III: Toward a North American Energy Strategy**  
*Location: Alhambra Room*
- 11:05 am        **Remarks:**  
Secretary Clay Sell, Deputy Secretary of Energy, U.S. Department of Energy
- 11:25 am        **Panel:**  
*Moderator:* N. Murray Edwards, Vice Chairman, Canadian Natural Resources Limited  
*Panelists:*  
                  Richard George, President & CEO, Suncor Energy Inc.  
                  David Victor, Director, Program on Energy & Sustainable Development,  
                  Center for Environmental Science & Policy  
                  Vinicio Suro, Planning & Evaluation Subdirector, PEMEX
- 12 noon        **Roundtable Discussion**
- 12:45 pm        **Break**

- 1:00 pm      **Lunch**  
*Location: Cascade Ballroom*
- 1:30 pm      **Keynote Address:** *Secretary Donald H. Rumsfeld, Secretary of Defense, US Department of Defense*
- Session IV: Opportunities for Security Cooperation in North America - Military-to-military cooperation**  
*Location: Alhambra Room*
- 2:30 pm      **Panel:**  
*Moderator:* William J. Perry, former US Secretary of Defense  
*Panelists:*  
Admiral Tim Keating, Commander NORAD/USNORTHCOM  
Major General Daniel Gosselin, Director General, International Security Policy  
Gerónimo Gutiérrez, Undersecretary for North America, Ministry of Foreign Affairs
- 3:05 pm      **Roundtable Discussion**
- 4:00 pm      **Break**
- Session IV: Opportunities for Security Cooperation in North America Continued**  
*Location: Alhambra Room*
- 4:15 pm      **Panel:**  
*Moderator:* William Schneider, President, International Planning Services  
*Panelists:*  
Ward Elcock, Deputy Minister of National Defence  
Eduardo Medina-Mora, Secretary of Public Safety  
Ryan Henry, Principal Deputy Under Secretary of Defense for Policy
- 4:50 pm      **Roundtable Discussion**
- 5:45 pm      **Wrap-up of daytime sessions**
- 6:30 pm      **Reception**  
*Location: Conservatory in the Cascade Ballroom*
- 7:00 pm      **Dinner & Keynote Address**  
*Location: Cascade Ballroom*
- 8:10 pm      **Keynote Address - The Hon. Stockwell Day, Minister of Public Safety, Government of Canada**

**Thursday, September 14th**

- 7:00 am      **Breakfast**

*Location: Alhambra Room*

7:15 am **Keynote Address** - *Floyd Kvamme, Chairman, President's Council of Advisors on Science & Technology*  
*Q & A - 7:40 to 8:00 a.m.*

**Session V: Demographic and Social Dimensions of North American Integration**

*Location: Alhambra Room*

8:00 am **Panel:**  
*Moderator:* Andrés Rozental, Mexican Council on Foreign Relations  
*Panelists :*  
Dr. Wendy Dobson, the Institute for International Business  
Carlos Heredia, Chief International Affairs Advisor to the Governor of the State of Michoacán in Mexico  
Doris Meissner, Senior Fellow, Migration Policy Institute

8:35 am **Roundtable Discussion**

9:30 am **Break**

**Session VI: Border Infrastructure and Continental Prosperity**

*Location: Alhambra Room*

9:45 am **Panel:**  
*Moderator:* Hon. John P. Manley, McCarthy Tetrault LLP  
*Panelists:*  
Thomas d' Aquino, Canadian Council of Chief Executives  
Carla Hills, Chairman & CEO, Hills & Co.  
Luis de la Calle, Consultor

10:20 am **Roundtable Discussion**

- 11:00 am      **Session VII: Roundtable Conversation with the Co-Chairs**  
*Location: Alhambra Room*  
*Moderator:*     Jane Wales, President and CEO, World Affairs Council of  
                         Northern California  
*Presenters:*     George Shultz, Co-Chair, North American Forum  
                         Peter Lougheed, Co-Chair, North American Forum  
                         Pedro Aspe, Co-Chair, North American Forum
- 12:00 pm      **Adjourn**
- 12:30 pm      **Informal lunch**  
*Location: Alhambra Room*